

# STATE OF NORTH CAROLINA DEPARTMENT OF HEALTH AND HUMAN SERVICES

ROY COOPER GOVERNOR KODY H. KINSLEY Secretary

March 14, 2024

James Scott, Director Division of Program Operations Department of Health & Human Services Centers for Medicare & Medicaid Services 601 East 12th Street Room 355 Kansas City, Missouri 64106

SUBJECT: State Plan Amendment Title XIX, Social Security Act Transmittal #2024-0014

Dear Mr. Scott:

Please find attached an amendment for North Carolina's State Plan under Title XIX of the Social Security Act for the Medical Assistance Program.

This State Plan Change will amend the Medicaid State Plan to authorize North Carolina to temporarily increase the monthly payment rate of the State's Health Home benefit, called Tailored Care Management. North Carolina will temporarily increase the payment rate from \$269.66 to (1) \$343.97 starting on February 1, 2024, through June 30, 2024, and (2) \$294.86 starting on July 1, 2024, through June 30, 2025. During the entire period starting on February 1, 2024, through June 30, 2025, North Carolina will also temporarily increase the add-on payment for individuals enrolled in the Innovations or TBI waivers and for members obtaining 1915(i) services from \$78.94 to \$79.73. The temporary rate increases reflect the level of effort required by providers, based on available data on provider time and effort to date, to implement the Tailored Care Management model.

The proposed effective date of the SPA is February 01, 2024.

Your approval of this state plan amendment is requested. If you have any questions or concerns, please contact me or Betty J. Staton at (919) 538-3215.

Sincerely,

DocuSigned by: Jay Ludlam

Jay Ludlam Deputy Secretary

Enclosures

# Records / Submission Packages - Your State NC - Submission Package - NC2024MS0001D - Health Homes

-

Summary Reviewable Units News Related Actions

| CMS-10434 OMB 0938-1188 |                          |                 |             |
|-------------------------|--------------------------|-----------------|-------------|
| Package Information     |                          |                 |             |
| Package ID              | NC2024MS0001D            | Submission Type | Draft       |
| Program Name            | Tailored Care Management | State           | NC          |
| Version Number          | 1                        | Region          | Atlanta, GA |
|                         |                          | Package Status  | Pending     |

https://macpro.cms.gov/suite/tempo/records/item/IUBGxuxnAYNcw8V8rAl1iLjGcRpO0563FFKDcSDPuFMYpuiOsfFgFQcOtpY00haWWLNNI2msC18... 1/12

| Submission - Sur<br>MEDICAID   Medicaid State Plan   Healt<br>Package Header | nmary<br>h Homes   NC2024MS0001D   Tailored Care Management |                         |                                |
|--|---|-------------------------|--------------------------------|
| Package ID   | NC2024MS0001D   | SPA ID                  | N/A                            |
| Submission Type  | Draft   | Initial Submission Date | N/A                            |
| Approval Date  | N/A   | Effective Date          | N/A                            |
| Superseded SPA ID  | N/A   |                         |                                |
| State Information  |   |                         |                                |
| State/Territory Name:  | North Carolina  | Medicaid Agency Name:   | Division of Medical Assistance |
| Submission Component   | nt  |                         |                                |

State Plan Amendment

Medicaid

⊖ CHIP

### DocuSign Envelope ID: C9416006-D9B0-45E4-9F26-0A0646A69EB8

## Submission - Summary

MEDICAID | Medicaid State Plan | Health Homes | NC2024MS0001D | Tailored Care Management

| Package Header    |               |                         |     |
|-------------------|---------------|-------------------------|-----|
| Package ID        | NC2024MS0001D | SPA ID                  | N/A |
| Submission Type   | Draft         | Initial Submission Date | N/A |
| Approval Date     | N/A           | Effective Date          | N/A |
| Superseded SPA ID | N/A           |                         |     |

### **Executive Summary**

Summary Description IncludingThe goal of this State Plan Amendment is to temporarily increase the Health Home payment rate. North Carolina willGoals and Objectivestemporarily increase the payment rate from \$269.66 to (1) \$343.97 starting on February 1, 2024, through June 30, 2024, and<br/>(2) \$294.86 starting on July 1, 2024, through June 30, 2025. During the entire period starting on February 1, 2024, through<br/>June 30, 2025, North Carolina will also temporarily increase the add-on payment for individuals enrolled in the Innovations<br/>or TBI waivers and for members obtaining 1915(i) services from \$78.94 to \$79.73.

## Federal Budget Impact and Statute/Regulation Citation

#### Federal Budget Impact

|        | Federal Fiscal Year | Amount |
|--------|---------------------|--------|
| First  | 2024                | \$0    |
| Second | 2025                | \$0    |

#### Federal Statute / Regulation Citation

1945 of the Social Security Act

#### Supporting documentation of budget impact is uploaded (optional).

| Name   | Date Created |
|--------|--------------|
|        |              |
| No ite | ms available |

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## Submission - Summary

MEDICAID | Medicaid State Plan | Health Homes | NC2024MS0001D | Tailored Care Management

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| Superseded SPA ID | N/A           |                         |     |

## **Governor's Office Review**

No comment

○ Comments received

 $\bigcirc$  No response within 45 days

 $\bigcirc$  Other

# Submission - Medicaid State Plan

MEDICAID | Medicaid State Plan | Health Homes | NC2024MS0001D | Tailored Care Management

CMS-10434 OMB 0938-1188

The submission includes the following:

Administration

Eligibility

\*

Benefits and Payments

Health Homes Program

Do not use "Create New Health Homes Program" to amend an existing Health Homes program. Instead, use "Amend existing Health Homes program," below.

•

O Create new Health Homes program

Amend existing Health Homes program

O Terminate existing Health Homes program

Tailored Care Management

### **Health Homes SPA - Reviewable Units**

Only select Reviewable Units to include in the package which you intend to change.

| Reviewable Unit Name  | A<br>Sul | luded in<br>nother<br>Source Type<br>mission<br>ackage |
|---|----------|--|
| Health Homes Intro  | (        | APPROVED   |
| Health Homes Geographic Limitations                         | (        | APPROVED   |
| Health Homes Population and Enrollment Criteria             | (        | APPROVED   |
| Health Homes Providers                                      | (        | APPROVED   |
| Health Homes Service Delivery Systems                       | (        | APPROVED   |
| Health Homes Payment Methodologies                          | (        | APPROVED   |
| Health Homes Services                                       | (        | APPROVED   |
| Health Homes Monitoring, Quality Measurement and Evaluation | (        | APPROVED   |
|   |          | <b>1 - 8</b> of 8                                      |

🗌 1945A Health Home Program

# Submission - Public Notice/Process

MEDICAID | Medicaid State Plan | Health Homes | NC2024MS0001D | Tailored Care Management

## **Package Header**

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| Superseded SPA ID | N/A           |                         |     |

### Name of Health Homes Program

Tailored Care Management

Dublic notice was provided due to proposed changes in methods and standards for setting payment rates for services, pursuant to 42 CFR 447.205.

### Upload copies of public notices and other documents used

Name

Date Created

No items available

# Submission - Tribal Input

MEDICAID | Medicaid State Plan | Health Homes | NC2024MS0001D | Tailored Care Management

## **Package Header**

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| Superseded SPA ID | N/A           |                         |     |

### Name of Health Homes Program:

Tailored Care Management

#### One or more Indian Health Programs or Urban Indian Organizations furnish health care services in this state

⊖ Yes

 $\bigcirc$  No

# Submission - Other Comment

MEDICAID | Medicaid State Plan | Health Homes | NC2024MS0001D | Tailored Care Management

## **Package Header**

Package IDNC2024MS0001DSubmission TypeDraftApproval DateN/A

Superseded SPA ID N/A

## **SAMHSA Consultation**

### Name of Health Homes Program

Tailored Care Management

☐ The State provides assurance that it has consulted and coordinated with the Substance Abuse and Mental Health Services Administration (SAMHSA) in addressing issues regarding the prevention and treatment of mental illness and substance abuse among eligible individuals with chronic conditions.

Date of consultation

No items available

SPA ID N/A

Effective Date N/A

Initial Submission Date N/A

# Health Homes Payment Methodologies

MEDICAID | Medicaid State Plan | Health Homes | NC2024MS0001D | Tailored Care Management

### Package Header

| Package ID        | NC2024MS0001D  | SPA ID                  | N/A |
|-------------------|----------------|-------------------------|-----|
| Submission Type   | Draft          | Initial Submission Date | N/A |
| Approval Date     | N/A            | Effective Date          | N/A |
| Superseded SPA ID | NC-22-0024     |                         |     |
|                   | System-Derived |                         |     |

# **Payment Methodology**

### The State's Health Homes payment methodology will contain the following features

Fee for Service

PCCM (description included in Service Delivery section)

Risk Based Managed Care (description included in Service Delivery section)

Alternative models of payment, other than Fee for Service or PMPM payments (describe below)

Tiered Rates based on

- Severity of each individual's chronic conditions
- Capabilities of the team of health care professionals, designated provider, or health team

Describe below

Please see below

Describe any variations in Please see below payment based on provider qualifications, individual care needs, or the intensity of the services provided

Provide a comprehensive description of the policies the state will use to establish Health Homes alternative models of payment. Explain how the methodology is consistent with the goals of efficiency, economy and quality of care. Within your description, please explain the nature of the payment, the activities and associated costs or other relevant factors used to determine the payment amount, any limiting criteria used to determine if a provider is eligible to receive the payment, and the frequency and timing through which the Medicaid agency will distribute the payments to providers.

As a result of North Carolina's annual review of provider costs and the time spent delivering Health Home services to members, North Carolina will temporarily increase the payment rate from \$269.66 to (1) \$343.97 starting on February 1, 2024, through June 30, 2024, and (2) \$294.86 starting on July 1, 2024, through June 30, 2025. During the entire period starting on February 1, 2024, through June 30, 2025, North Carolina will also temporarily increase the add-on payment for individuals enrolled in the Innovations or TBI waivers and for members obtaining 1915(i) services from \$78.94 to \$79.73. The temporary rate increases reflect the level of effort required by providers, based on available data on provider time and effort to date, to implement the Tailored Care Management model. North Carolina is not making any other changes to the payment methodology described below.

Tailored Care Management rates are separate from the PIHPs' risk-based managed care capitation rates. Health Home providers—LME-MCOs, AMH+ practices, and CMAs—will be paid a monthly rate for each member enrolled in Tailored Care Management that obtained a qualifying Health Home contact in the month. A qualifying Health Home contact is defined as an interaction that includes the member (or guardian, as indicated) that fulfills one or more of the six core health home services. The state will add an additional payment to the monthly rates for individuals enrolled in the Innovations or TBI waivers and for members obtaining 1915(i) services to reflect additional care coordination responsibilities required for these HCBS programs. For members receiving provider-based Tailored Care Management, LME-MCOs will be

Other

#### Medicaid State Plan Print View

required to pass the full amount of the monthly payment down to the provider delivering Tailored Care Management.

In order to access the payment for any given member, the LME-MCO must demonstrate that one core Health Home service was delivered to the member during the previous month. For members obtaining Health Home services through AMH+ practices and CMAs, LME-MCOs will make payments to their providers for those months when a core Health Home service was delivered, passing down 100% of the payments. For each member assigned to them who has received a qualifying Health Home service that month, AMH+ practices and CMAs will be required to submit a single claim to the LME-MCO demonstrating that they delivered a at least one Health Home core service. LME-MCOs may retain the entirety of the payment for members receiving Health Home services through a plan-based care manager. North Carolina's payment model encourages the provision of high-quality care and ensures members are receiving the right care, at the right place, at the right time by providing Health Home providers with robust standards for what Tailored Care Management entails. It will also ensure that LME-MCOs and AMH+ practices and CMAs are only reimbursed in months in which Health Home services are delivered.

Rates were developed with input from clinical experts on the average amount of time and effort Health Home providers are expected to spend on any given member who receives a qualifying Health Home contact in a month. Rates were based on care manager, care manager extender, and supervising care manager labor costs (including salary, fringe benefits, and vacation/sick time) combined with expected caseloads and adding costs associated with administration/overhead, program expenses and required clinical consultant time. Salaries were derived from state-specific wage data from the Bureau of Labor Statistics. Expected caseloads were developed based on the estimated time needed to deliver meaningful, in-person and telephonic/virtual contacts on a monthly basis to a member that receives a qualifying Health Home contact, time needed for travel and other non-member facing time (e.g., coordination with providers), and the annual productive time for each care manager. The rates will be paid on a per member per month (PMPM) basis for members who received a qualifying Health Home contact in the month.

North Carolina will review rates at least annually and review the provider costs (salary, fringe benefits, and administration/overhead) and the time spent delivering Health Home services to members when determining the appropriateness of the rates. With this, North Carolina will explore whether an acuity-based approach to the payment rate may be appropriate to better align the payment rates with the level of effort required to engage meaningfully with different populations.

#### Effective Date: 2/1/2024

Website where rates are displayed: https://medicaid.ncdhhs.gov/tailored-caremanagement-program-updates-20230613/download?attachment

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|--------|-------|---------|---------|--------|
| Health | Homes | Payment | wethodo | logies |

MEDICAID | Medicaid State Plan | Health Homes | NC2024MS0001D | Tailored Care Management

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| Superseded SPA ID | NC-22-0024     |                         |     |
|                   | System-Derived |                         |     |

## **Assurances**

The State provides assurance that it will ensure non-duplication of payment for services similar to Health Homes services that are offered/covered under a different statutory authority, such as 1915(c) waivers or targeted case management.

Describe below how non- In order to avoid the duplication of payment for similar services, the state analyzed programs and settings that offer duplication of payment will be beneficiaries services similar to Health Home services. Through this analysis, North Carolina determined that the following **achieved** services are duplicative of Tailored Care Management:

- Case management provided through Assertive Community Treatment.
- Case management provided through Intermediate Care Facilities for Individuals with Intellectual Disabilities.
- Case management provided through nursing facilities for individuals who have resided in, or are likely to reside there, for a period of 90 days or longer.
- Case management provided through the Community Alternatives Program for Children (CAP/C).
- Case management provided through the Community Alternatives Program for Disabled Adults (CAP/DA).
- Care management provided through the High-Fidelity Wraparound program.
- Care management provided through the EBCI Tribal Option.
- Care management provided through the Program of All-Inclusive Care for the Elderly.
- Care management provided by the state's PCCM vendor.

- Care Management for At-Risk Children (program offered by North Carolina Medicaid and administered by the state's local health departments providing care management services for at-risk children ages zero to five).

Tailored Care Management may be provided for one month if a beneficiary is transitioning to or from ACT, a long-stay in a nursing facility, or ICF-IID to or from Tailored Care Management.

As the Department reviews and approves new in lieu of services (ILOS) and State Plan services, the Department will monitor whether these new services are duplicative of Tailored Care Management and will perform the activities below to prevent duplication.

Individuals who opt out or are not engaged in Tailored Care Management will receive care coordination through the PIHP. North Carolina will not claim the enhanced Health Home match for these individuals.

North Carolina has developed multiple strategies to ensure members do not receive services that are duplicative of Tailored Care Management, including through LME-MCO oversight and systems requirements and quarterly reporting/monitoring requirements:

- LME-MCO Oversight/Reporting Obligations. LME-MCOs are contractually obligated to ensure that members do not receive a duplicative service and must submit, for state review and approval, their policies and procedures for ensuring members do not receive duplicative care management from multiple sources.

- Audits. The Department will audit LME-MCOs to verify that LME-MCOs are not making payments to AMH+ practices and CMAs for both Tailored Care Management and a duplicative service for the same beneficiary in a single month except for months in which a member is transitioning services. LME-MCOs are responsible for ensuring that they do not submit a claim to the Department for Tailored Care Management in a month that a provider delivered a duplicative service to a beneficiary.

- The state has developed payment methodologies and rates that are consistent with section 1902(a)(30)(A).
- The State provides assurance that all governmental and private providers are reimbursed according to the same rate schedule, unless otherwise described above

The State provides assurance that it shall reimburse providers directly, except when there are employment or contractual arrangements consistent with section 1902(a)(32).

## **Optional Supporting Material Upload**

| Name  | Date Created           |           |
|---|------------------------|-----------|
| REVISED_Addendum to Payment Methodology Section_NC HH<br>SPA_January 2024 (002) | 1/29/2024 11:30 AM EST | 10<br>BOG |

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